

## HEARTWOOD PARTNERS PORTFOLIO ADD-ON CRITERIA:

- EBITDA should be \$500K or higher.
- Specific areas of focus are listed below for each portfolio company.

HEARTWOOD PARTNERS INVESTMENTS	ACQUISITION CRITERIA	COMPLETED ACQUISITIONS
Universal Woods	• Manufacturers of products that require the application of coatings to a substrate	
Minimizer Uisit Website	• Manufacturers and distributors of heavy-duty truck aftermarket accessories	PREMIER MANUFACTURING CO.
Sur-Seal.	<ul> <li>Manufacturers / converters of specialty silicones, either those with unique compounding capabilities or expertise in Liquid Silicone Rubber (LSR)</li> <li>Manufacturers / converters of sealing and thermal solutions for the medical, LED lighting, HVAC, aerospace &amp; defense, food service equipment, or other industrial end-markets</li> </ul>	
CHR MASCAPE	<ul> <li>Producers of colorants and additives for the paper, mulch and asphalt markets</li> <li>Producers of solution dispersions or asphalt sealants</li> </ul>	Greenville Colorants
FLETCHER Visit Website	• Manufacturers or distributor of products primarily used in cutting, joining, or fastening applications across the architectural materials, picture framing, signage and glass end-markets.	<b>FRAMEWARE</b> Hanging Hardware Systems

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HEARTWOOD PARTNERS INVESTMENTS	ACQUISITION CRITERIA	COMPLETED ACQUISITIONS
CONS Wisit Website	• Manufacturers of building materials and fabricated products from alternative materials, with a core market of marine, marina and shoreline applications	MANTLE INDUSTRIES INC.
M&Q Packaging	<ul> <li>Manufacturers / converters of plastic films, bags, and netting for food and food service packaging and engineered applications</li> <li>Converters / printers of packaging labels, particularly for food applications</li> </ul>	OV outlook group Packaging & PRINTING Solutions FLAVORSEAL
Image: Stress of the stress	• Manufacturers, wholesale distributors or ecommerce platforms for automotive aftermarket performance products	
<b>PARXWAY</b> Uisit Website	<ul> <li>Injection molders of high-performance plastic polymer and magnesium parts</li> </ul>	
AMERICAN LEATHER <sup>®</sup> Visit Website	• Manufacturers of high-end, made-to-order, upholstered furniture sold through private label, retail, and hospitality channels	

Please contact John Newman and John Willert with investment or add-on opportunities:

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